



**DEVELOPING A MONITORING AND EVALUATION SYSTEM  
WITHIN THE CONTEXT OF STRATEGIC URBAN PLANS  
IN EGYPT**

A THESIS

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## ABSTRACT

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Worldwide, strategic urban planning is found in very different contexts and planning schemes, where it is always a tool strongly linked to enhancing urban management. A key component in the strategic urban planning process is the monitoring and evaluation. Monitoring and Evaluation (M&E) is widely considered to be a powerful public management tool that can be used to improve the way governments and organizations achieve results. The purpose of this tool is to provide feedback on the performance of policy, programs and projects.

It is expected that such evaluation and monitoring will play more important roles in the future and lead to improvement in urban planning procedures and management, rendering governments to be accountable to their citizens for transparent results. Governments are thus devoting substantial efforts to strengthen their M&E systems and capacities to improve their performance and to assume a measurable level of programming and policy effectiveness and efficiency.

Egypt is currently in the process of implementing an M&E system in urban planning projects to keep track of plans, gauge their performance at various stages of implementation, ensure delivery of quality service to the community and provide feedback to planners for the future. The General Organization for Physical Planning (GOPP) is the central authority responsible for preparing urban plans and implementation mechanisms in Egypt. However, both GOPP and the local authorities have limited experiences and capacities to undertake an M&E process. This is due to decades of practices focused on plan preparation with less attention towards implementation, follow-up and evaluation of results.

The aim of the research is to develop a framework of Monitoring & Evaluation System to be piloted in the different levels of strategic plans in Egypt, which includes in general the process proposed for testing indicators at the various levels; the methodologies for data collection in relation to the indicators, and the management and feedback processes of data collected in future planning.

The implementation of a new M&E system keep track of the urban strategic plans and provide feedback to planners for the future, in order to improve the urban planning process, to ameliorate quality of services provided to local communities and to enhance participation of local communities in decision-making.